



Ken Koenemann leads TBM's Supply Chain and Technology practices and is currently leading new product development for TBM's proprietary software business, Dploy Solutions.

**Ken Koenemann**

**Vice President, Technology and Supply Chain  
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Ken joined TBM in 2006 and led the development and implementation of a global Lean Value Chain practice that helps clients synchronize their resources and information flow to minimize costs and increase sales and profitability. He also was the leader of Consumer Products Vertical. In 2016 he took the lead on product development, business development and marketing for TBM's Dploy Solutions business to bring the next generation of product capabilities, to improve operational performance and execution, to market.

In his leadership role, Ken is responsible for driving TBM's technology strategy, creating value-added technologies and

services for client business operations. TBM Consulting recognizes that new technologies are quickly changing the business landscape and look to take a leading role in helping organizations figure out how to capture real business value from them.

Ken is widely recognized for his expertise in translating lean principles to supply chain and customer-facing processes in manufacturing and service organizations. During his career he has consulted with leading companies including Pella Corporation, Hayward Pool Products, Owens Corning, Dell, Saint-Gobain and Carlisle Companies. Ken has specific expertise in value chain visioning, rapid deployment of improvement initiatives and working capital management.

Earlier in his career, Ken was a Director at American Greetings responsible for strategy and internal continuous improvement activities and Managing Director Consumer & Industrial Supply Chain Practice and KPMG Consulting. While at KPMG, Ken worked with leading companies such as Boeing Commercial and Military Aircraft, GE Aircraft Engines, Ricoh and Proctor & Gamble. Ken's lean experience began with Toyota Gosei, where he was responsible for deploying TPS (Toyota Production System) in the North American manufacturing operations and supply base. He was trained by two original members of Taiichi Ohno's Autonomous Study Group and spent six months in Japan learning and implementing TPS. He has a Bachelor of Arts degree in management from the University of Missouri-St. Louis.